

**The Hong Kong Council of Social Service**  
**Face Sheet on Subvented Community Development Service**

**1. Service and subvention of Programme (6): Community Development<sup>1</sup>**

No. of Teams	98/99	99/00	00/01	01/02	02/03	03/04	04/05	05/06
Com. Centres	13							
NLCDPs	52 <sup>2</sup>	49	40	30	25 <sup>3</sup>	23	22	21
CSNT						1	1	1
INP		8	12	12	4 <sup>4</sup>			
FSNT					4	8	3 <sup>5</sup>	
Group Work Unit (SWD)	13							
Direct service subvention at HAB	Not available				285.3M	281.6M	129.7M	126.4M
SWD admin. cost							3.9M	1.4M
Total amount of subvention							133.6M	127.8M

**2. Service and Subvention of HAB<sup>6</sup>**

1 Community Development Team for Ethnic Minorities from South Asia in the Yau Tsim Mong District is to be launched by end of 2005 for two years, with funding at \$1.4M per year.

**3. CD Service rationalization**

- Approximately, 30 NLCDPs were terminated in the past years, which approximately accounted for **42M**; (resource of approx. 10 teams was transferred to other welfare services; 20 teams resources was contributed to welfare savings regarding Enhanced Productivity Programme and Efficiency Savings of the Government; further savings accorded to the adjusted MPS scale)

<sup>1</sup> Programme (6) Community Development refers to the CD projects managed by SWD, including the day-to-day management of the resource, provisions and performance

<sup>2</sup> including 2 pilot NLCDP in old urban areas

<sup>3</sup> Subvention of 3 NLCDPs was downsized by cutting subvention for 1 SWA, under Audit Review Exercise

<sup>4</sup> After the Consultancy Study on the Review of INP in targeted Old Urban Areas, conducted by HKU (June 2002), INP service is suggested for termination after its 3-year term service. The first batch of 8 INPs were then terminated. The resource was downsized to set up FSNT by cutting around 2/3 resource per team.

<sup>5</sup> Resource of 5 FSNTs operated by agencies with family service centre was integrated to set up IFSCs upon recommendation of the Interim Report on the Implementation of Family Service Review, conducted by HKU (June 2003). 3 FSNTs were sustained at non-family service centre operating agencies, with around 1/3 resource of INP. All FSNT resource was then transferred to Programme (1) Family and Child Welfare

<sup>6</sup> Project(s) directly managed by HAB, including resource, provision and performance.

- 3 existing NLCDPs were down-sized since July 2000, which approximately accounted for 3 SWAs, **0.68M**, for welfare savings.
- In 2004-05, **131 millions** was transferred from Programme (6) Community Development to Programme (1) Family and Child Welfare under SWD. The services include Family Support and Networking Team (previously Integrated Neighbourhood Projects) and the Group Work Unit operated by SWD.
- all savings through *service rationalizations* makes up a total amount of **174M**
- Savings were credited to individual agency efficiency saving account while the total savings was reflected in the whole welfare sector savings.
- In the past years, through Enhanced Productivity Programme (EPP) and Efficiency Saving exercises, the subvented services contributed around 10% budget cut.

#### **4. Agreed principles on handling CD service**

##### Termination of NLCDPs

NLCDP will be terminated when there is scheduled clearance date of the serving area, while NLCDP without scheduled clearance date of the serving area should have a minimum serving population of 3000. NLCDP should be terminated if the target population fell below 1,800. If NGOs would like to transform the existing projects into new projects, the existing NLCDP projects should be terminated. (reiterated on 2<sup>nd</sup> NGO CD Forum, held on April 15, 2005) The new projects should be time-limited and then be under direct management of HAB.

##### Right sizing NLCDP / Mini-NLCDP

There are now 3 mini-NLCDPs after Audit Commission review. In 2005, it was agreed among NGOs, SWD and HAB that no further right sizing should be considered for sustaining a critical mass of service amount for a service team.

##### Transferring resource from CD service to other welfare service programme

On the first NGO Forum on Community Development Dec 8, 2004, HAB announced that HAB would not transfer resources from Programme 6 to other welfare service programme areas without due consultation.

Prepared by: Service Development (Family & Community)  
September 1, 2005